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'Innovation in Repair' Aero Engine Round Table; November 16, 2017 Ron van Gestel





Long live your engine.

LoC

- Playing field
- Cost drivers
- Future perspectives
- New generation engines
- New technologies & new material choices
- Innovation in repairs

Aero-Engine Component Repairs

Drivers

- Alternative to replacement
- Increases availability of parts
- Reduces overall maintenance costs
- Positively influences raw material usage sustainability



Technical data

OEM solution

Book repairs

- R(epair) S(ource) S(ubstantiation)
- Send to OEM affiliation

Alternative approaches

- FAA D(esignated) E(ngineering) R(epresentative)
 - EASA D(esign) O(rganization) A(uthorization)





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Marketing strategies - I

General Electric CFMi Pratt&Whitney Rolls-Royce TrueChoice TRUEngine Enginewise Total Care





enginewise All together, smarter.

TotalCare®



Marketing strategies - II

- An engine qualified for the TRUEngine[™] program is one which has been maintained in accordance with CFM manuals and recommendations. These engines contain TRUEngine LLP (Life-Limited Parts), which are rotating chical parts that have always operated in CFM-approved configurations.
- The principal advantage of Total Care program is to provide the plost cost effective, risk-mitigated engine mainten incorplan through Roll-Royce . . . Network
- EngineWise represents a commitment to share in oldgerice with you to develop the best solutions objection. From a single on tipe overhaal to comprehensive fleet management, we are delivering aragehator ward solutions to reduce total cost of ownership and optimize fleet available?
- A TRUEngine is an eighter which has been maintained to GE or CFM manuals and recommendators. A IRUEngine contains TRUEngine LLP, which are life-limited parts (L.P) hat have always operated in GE- or CFM- approved configurations. When rotating LLP and their associated critical influencing parts and all other internal engine parts are confirmed for GE- or CFM-approved configuration, the engine is eligible for TRUEngine status.

Effect/Consequences for the after market

- Manipulation on liability responsibility
- Increased pressure on rule making
- Operators rely more on the OEM solution
- Limited need/demand to develop alternative solutions (like repairs, PMA's)
- More rigid regulations lead to increased development effort (time & costs)
- Less 'independent' vendors available
- Limited interest from operators to 'commit'
- Need driven repairs delayed by OEM priority setting
- Increased pricing 'monopoly'-situation
- Focus on replacement instead of repairs

MAIN But, is this THE COST DRIVER?

Price-of-Fuel



Price-of-Fuel

New economics are tilting fleet decisions toward new aircraft for some models



Costs	New 737-700	Old 737-300
Fuel @ 93\$/bbl WTI	3.24	3.80
Other costs excl. maintenance	2.46	3.49
Maintenance costs	0.10	0.24
Total other costs	3.21	3.73
Cost of buying new @ 7% interest rate / Gain from selling @ 1% cash return	1.11	
Total costs	6.90	7.53
ion in Repair' Company Confidential		

Airline Operating Cost



Understanding the magnitude of the maintenance costs within the airline operating costs, make airlines more cost-aware

Cost distribution engine only



FUTURE PERSPECTIVE

Demand for fuel-efficient engines driven by fuel prices



Source: EIA, IHS CERA, Airbus

Fuel costs are expected to increase and maintain to be a significant cost for the Airlines

Air travel remains a growth market



Source: ICAO, Airbus

Air travel has proved to be resilient for economic uncertainties, such as oil crises, Gulf & Asian crisis, WTC attack, SARS and the financial crisis and has doubled every 15 years

Significant reduction in Economic life of A/Cs



Decreasing the economic life of an A/C from 40 years to <25 years

2013 – 2032 Commercial Aero Aircraft Outlook



Replacement of less eco-efficient aircraft – 2/3 of existing fleet will be replaced

- Traffic will double in the next 15 years
- Air Transport is highest in expanding regions
- Market for new airplane deliveries set to become more geographically balanced
- Airbus & Boeing estimate that airlines will need nearly 65,000 new airplanes

Source: Airbus & Boeing

The next 20 years there is a requirement for over 35,000 aircraft, severely clogging the OEM supply chain

NEW GENERATION ENGINES

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Strive to be

CLEANER, QUIETER, FASTER, (HOTTER) MORE AFFORDABLE

How is one intending to do this?

Aerodynamics, reduced thermal expansion, clearance reduction

- Performance improved design, weight, efficiency
- Emissions emission reduction, alternative fuels, noise
- Reliability durability
- Costs of ownership fuel burn, maintenance costs

This can be reached by

NEW TECHNOLOGIES & NEW MATERIAL CHOICES

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New technologies

• Additive manufacturing



- Additive manufacturing
- Electrochemical machining



- Additive manufacturing
- Electrochemical machining
- Metal/Ceramic injection moulding



- Additive manufacturing
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- Metal/Ceramic injection moulding
- 3D aerodynamic design
- New generation cooling systems
- Combustion dynamics







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- •
- Artificial intelligence (Adaptive machining)
- Robotics





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New material choices

• Composites (CFC, PMC, MMC, CMC)







- Composites (CFC, PMC, MMC, CMC)
- Advanced coating systems
 - Compressor
 - Turbine



- Composites (CFC, PMC, MMC, CMC)
- Advanced coating systems
 - Compressor
 - Turbine
- Powder technology



- Composites (CFC, PMC, MMC, CMC)
- Advanced coating systems
 - Compressor
 - Turbine
- Powder technology
- Nano technology



- Composites (CFC, PMC, MMC, CMC)
- Advanced coating systems
 - Compressor
 - Turbine
- Powder technology
- Nano technology
- Titanium aluminides
- •



INNOVATION IN REPAIRS

Legacy versus advanced engines Technical data

Legacy engines

Content OEM repair manuals reduces more critical inspection criteria

more control of critical processes (RSS)

This results in some cases that repairs are no longer feasible \rightarrow consumable parts

Advanced engines

Limited content OEM repair manuals

(Detailed) technical data limited up to not available

Send back to OEM

→ Full control serviced parts!

Complexity of developing alternative solutions

- More stringent regulations
- Increased data protection
 - 'Software'
 - Hardware
- Patent infringement challenges
- Proprietary materials & coating systems
- Repair investments frequent design changes
- Operator committment

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BACKUP SLIDES



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In 10 years the new technology engines will account for 50%+ of the fleet and about $1/3^{rd}$ of the maintenance shop visits

