GKN Aerospace

- $4.8bn global business: 51 manufacturing sites in 14 countries, employing 17,000 people (4,000 in NL)
- Leader in structures, engine systems, wiring, transparencies, landing gear and servicing/MRO
- Invests in leading edge technologies to bring customer-valued innovation to market
- Global footprint – close to customers and low-cost sourcing

<table>
<thead>
<tr>
<th>March 2018</th>
<th>Melrose acquired GKN</th>
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<tbody>
<tr>
<td>January 2018</td>
<td>GKN Aerostructures &amp; Systems Europe &amp; Asia</td>
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<tr>
<td>October 2015</td>
<td>GKN acquired Fokker</td>
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</tbody>
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Key technologies in The Netherlands

**AEROSTRUCTURES**
- Empennages
- Fixed Wing Structures
- Flight Control Surfaces
- Winglets
- Fuselages
- Nacelle & pylon

**ELECTRICAL WIRING INTERCONNECTION SYSTEMS**
- Electrical Wiring Interconnection Systems (EWIS) for aircraft and aircraft engines

**LANDING GEAR**
- Helicopter and small to midsized fixed wing landing gear
- Composite load carrying landing gear components (drag brace)
- MRO

**GLOBAL SERVICES**
- Availability services, MRO, conversion and completion for mature and legacy aircraft
GKN Aerospace a significant contributor to Dutch industry

THE IMPACT OF GKN AEROSPACE ON THE DUTCH ECONOMY: OCTOBER 2018

- **THE WORLD'S LEADING MULTI-TECHNOLOGY TIER 1 AEROSPACE SUPPLIER**
- **GKN AEROSPACE IN THE NETHERLANDS**
- **CONTRIBUTION TO DUTCH ECONOMY**
- **DIRECT CONTRIBUTION FROM DUTCH ACTIVITIES**
- **THROUGH OUR SUPPLY CHAINS**
- **RESEARCH AND DEVELOPMENT**

**THE IMPACT OF GKN AEROSPACE ON THE DUTCH ECONOMY**

- **17,000 Employees**
  - 19% of GKN's global workforce
- **6 Sites**
- **14 Countries**
- **€4.2bn Sales**
- **3,300 Employees**
- **5,860 Dutch Jobs**

**€105m** Through our supply chain

**€124m** Employees spending wages in the Dutch economy

**€347m** Directly from GKN activities

**€577m** Total contribution

**€114m** In tax

**€105m** Contribution from GKN supply chain to Dutch economy

**€347m** Direct contribution to Dutch GDP

**€10.2m** GKN's annual R&D spending in the Netherlands

**€62m** Expected annual long term benefit to Dutch economy from GKN R&D

**1,164 Jobs** Support in Dutch supply chain

* excl. temporary employees, incl. 4,000
Ecosystem approach examples

EU: Cleansky

STUNNING - Development and manufacturing of multifunctional and integrated thermoplastic fuselage shell, passenger floor and cargo floor including the main system, cabin and cargo elements

NL: Field labs for demonstration

National champion in leading sustainability initiatives

Fostering future leaders

Thermoplastic Affordable Primary Aircraft Structure
Dutch ecosystem pivotal for success

GKN Fokker Locations:
- Hoogeveen
- Helmond
- Papendrecht
- Woensdrecht
- Hoofddorp

Support governmental relations

Shared facilities with Dutch SME’s and knowledge institutes to foster innovation
Partnering the aircraft of the future

A focused, standalone business with strong core capabilities

A truly global partner to our world-leading customers

Expanding our footprint and investing in the key Asia market

Focus towards defense programs in US, UK, NL, Germany, Sweden and Asia

Investing in manufacturing & technology for the long-term
GKN Fokker, Hoogeveen site - Location

- Located in Hoogeveen, the Netherlands
- 950 employees
- Aerospace and defense programs
- composites, machining and assembly capabilities:
  - thermoset prepregs and filament winding
  - Thermoplastic composites
  - High speed machining
  - Titanium and Inconel machining
- R&D centers on thermoplastics, filament winding
GKN Global Tech Center - NL

- Investment of Euro 2.5 million
- Center of Excellence for thermoplastic composite technology development
- 2,000 m² lab
- 30 person office space
- Meeting rooms
- Separate project areas
- Located next to the GKN Hoogeveen site and its training center
- Implementation 2019
Key positions in F35 program

**Fokker Landing Gear**
- Arresting gear
- Design of composite Landing gear

**Fokker Elmo**
- Complete electrical wiring and interconnection system of the F35

**Fokker Special Products**
- Design and production of titanium engine parts and wiring

**Fokker Aerostructures**
- Design and production of all in-flight opening doors
- Design and production of the flaperons
- Production of panels
GKN Fokker, Hoogeveen site, products

- AW169 tail, NH90 sliding doors
- A400M IPP’s
- A380 fixed leading edges
- Canisters Patriot PAC-3, ESSM Mk30
- Boeing Apache avionics housings
- Bizz jet rudders, elevators, floor panels
Exciting future provides challenging extensions