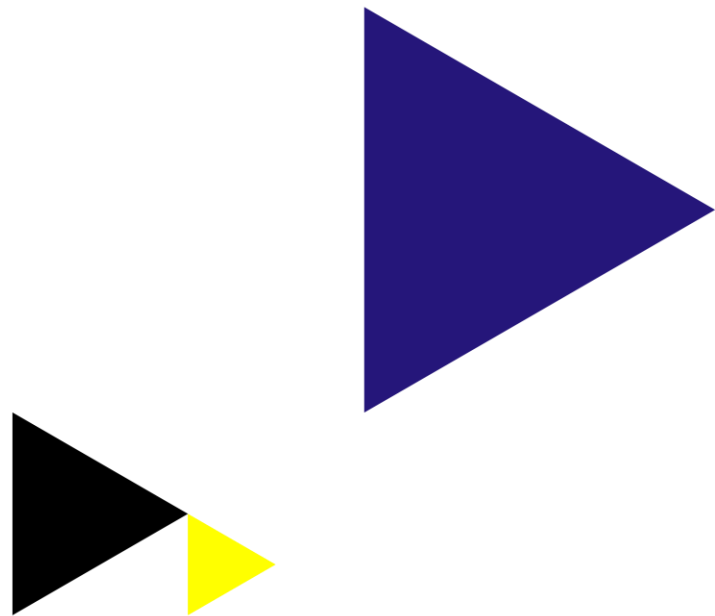




How to connect applied research and education?

The Knowledge hub model

Geert Boosten
03 November 2021



Impact covid on aviation

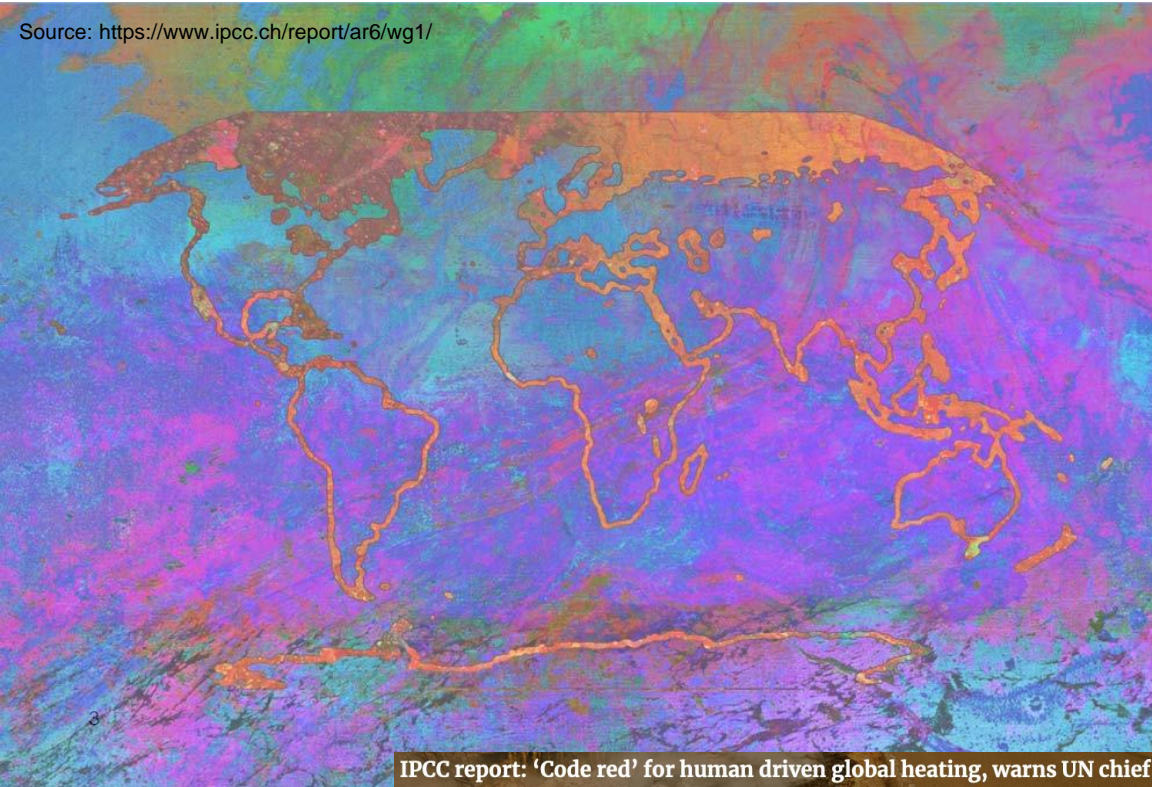
The true cost of the COVID-19 crisis for aviation: Its people

Secondary effects:

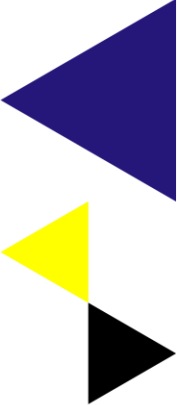
- Human capital: massive lay offs and outflow of expertise
- Delayed investments in R&D and infrastructure
- Government limitations on operations
- Distort competition due to government interventions
- Increased emissions by route and hub optimization
- Conflict of interest airlines and airports: Fees and charges regulations

Climate change remains the biggest challenge

Source: <https://www.ipcc.ch/report/ar6/wg1/>



- EU- Aviation ***net zero*** by 2050
- EU- Airports ***climate neutral*** by 2030



Creating Tomorrow

IPCC report: 'Code red' for human driven global heating, warns UN chief

Climate change and aviation recent studies/reports



A ROUTE TO NET ZERO
EUROPEAN AVIATION



Aviation Round
Table Report on
the Recovery of
European Aviation



EUROPEAN AIRPORTS COMMITTING TO
NET ZERO CARBON EMISSIONS BY 2050



**Sustaining
your world**
Vision and strategy
towards the most
sustainable airports

Fleet mix and airport changes

Fleet Mix: specific fleet with different energy source

- **Electrical aircraft:**
 - short haul mobility services up to 20+ passengers
- **Hydrogen aircraft:**
 - Medium haul market up to 120 passengers
- **Fossil fuel aircraft:**
 - for long haul markets
 - Using SAF (bio-fuel and synthetic jet fuel)

Consequences for airports:

- Facilitate 3 different energy sources
- Limitations in capacity due to reduced flexibility and different standards for new aircraft types
- Higher costs and investments: airport should be ready before new aircraft start to operate
- New blueprint for master planning

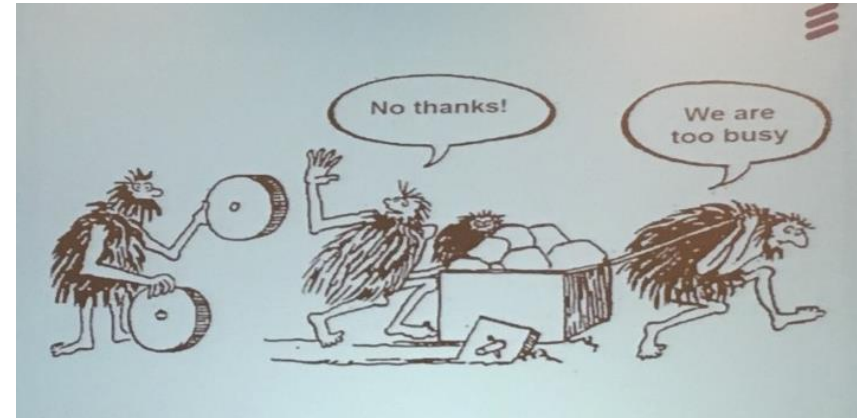
Human Capital still urgent topic

- Strong and earlier than expected outflow of experienced staff due to COVID
- Upcoming retirements
 - Transfer of know how and expertise (tacit knowledge)
- Expected growth perspectives (within limitations climate change)
- Differentiation in technology
 - New skills and competences
 - New curricula aviation education programs
 - Lifelong Learning
- Concerns all parties in aviation chain (airline, airport, ATC, handling, government, etc.)

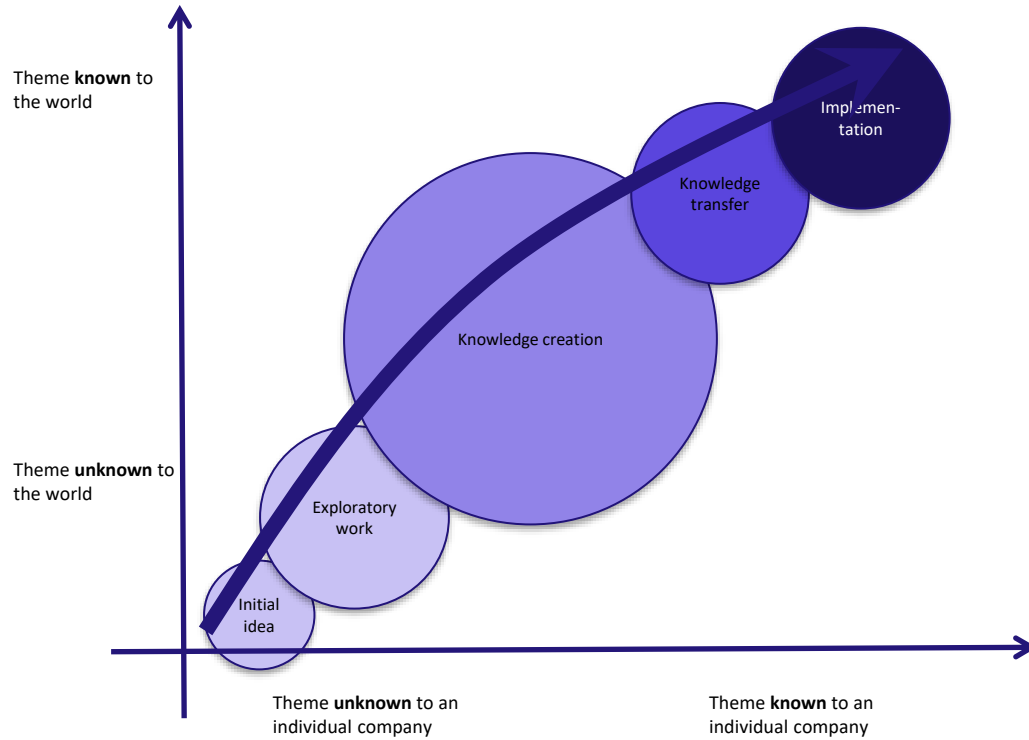
Applied research needed to find answers for Aviation challenges

- Implementation of technological innovations and changes in procedures will change construction, MRO and operations in Aviation
- New knowledge is needed to safely apply this in daily operations
- Future and current professionals need to be educated and trained to use the new technology and procedures
- The application will result in new questions and need for additional solutions in operations (second order effects)
- Net zero n 2050 means: planning for a 30-year transition phase with gradual changes during the entire period!!

We have to learn how to apply new solutions



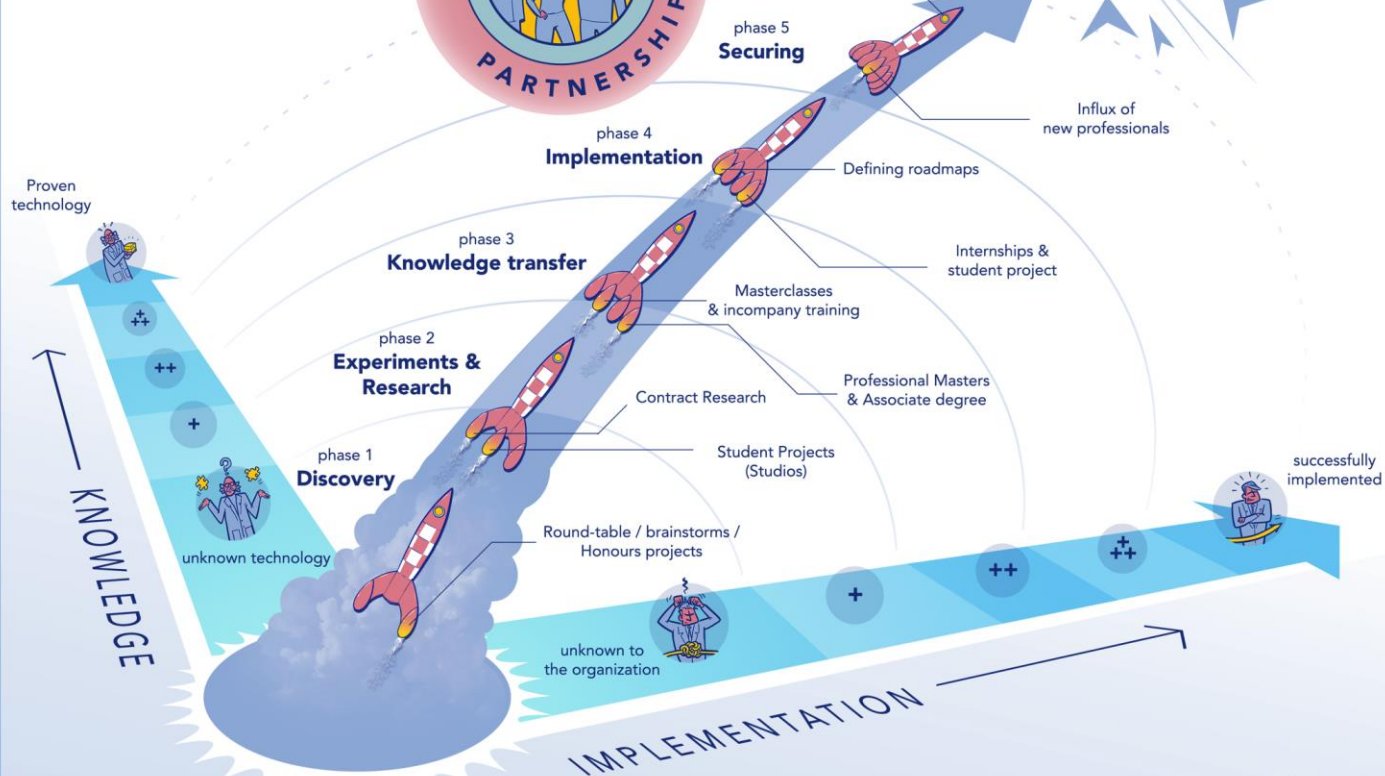
► KNOWLEDGE HUB



Knowledge Hub

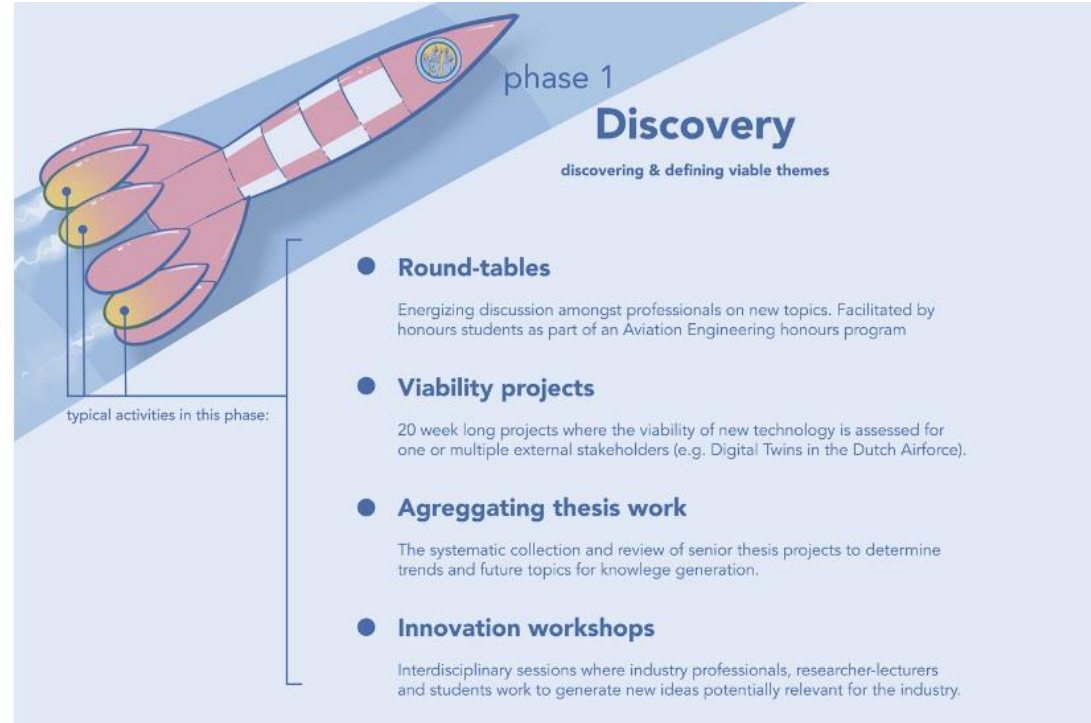
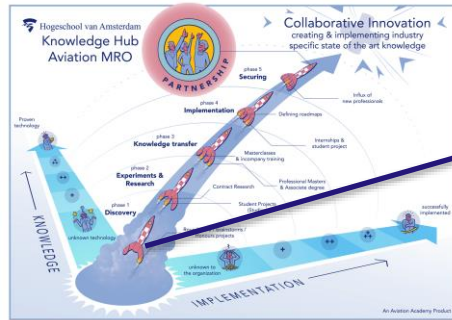


Collaborative Innovation
creating & implementing industry
specific state of the art knowledge



Knowledge Hub phases can be specified in detail

Phase 1 as example



Knowledge Hub supports mobility through lifelong learning



Professional Master



Masterclasses



Bachelor Programma



Associate Degree



MBO - Luchtvaart





Questions & discussion

Thank you for
your attention!